

Exhibit SSM-1

Qualifications of Scott S. Mallory

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Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A Scott S. Mallory. My business address is 16690 Swingley Ridge Road, Suite 140, Chesterfield, MO 63017.

Q PLEASE STATE YOUR OCCUPATION.

A I am a consultant in the field of public utility regulation and an Associate with the firm of Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.

Q PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL EMPLOYMENT EXPERIENCE.

A I received a Bachelor of Science Degree in Business Administration with a concentration in International Finance from the University of Vermont in Burlington, Vermont. Subsequent to graduation, I was employed by Washington Electric Cooperative for six years as a Resource Planner and Director of Planning & Regulation where I managed a power portfolio of supply contracts & trades, developed Integrated Resource Plans from the power resources and Demand Side Management investments, prepared and filed rate increase requests, construction loan applications, and rate design filings with the public utility commission, and represented the company with regulatory agencies and other utilities.

I then worked for Vermont Electric Power Company for over 27 years as a Senior Analyst, NEPOOL/ISO-NE Market Operations Liaison, and Senior Project Manager where I supervised power accounting changes due to the creation of wholesale markets, represented the company and its owner utilities in the ISO-NE and New England Power Pool forums (Participants, Markets, Transmission, and Budget & Finance committees) ensuring the market rules/charges, transmission tariffs, and FERC compliance changes were negotiated and instituted in an appropriate & sustainable manner and understood by the owning utilities. Over the span of 18 years, I managed numerous transmission line

1 and substation projects from planning requirements through construction while creating
2 empowered teams, reducing permitting and public relations concerns, and completing the
3 work safely and under budget.

4 I have attended training seminars on multiple topics including class cost of service
5 allocation, retail rate design, production cost modeling, retail choice restructuring, strategic
6 & financial planning, contract law, electric system engineering, ISO-NE markets, project
7 management and more.

8 I am a member of the Project Management Institute ("PMI") and participate in local
9 chapter events and continual trainings for cost, schedule, and team & stakeholder
10 engagement. I have been awarded the designation of a Project Management Professional
11 ("PMP") by the PMI.

12 I have been involved with many regulated and competitive electric service issues,
13 including: electric supply portfolio management (including production cost simulations, fuel
14 & power costs, and wholesale contracts on an hourly to multi-year basis), demand side
15 management and distributed resource modeling, load forecasting, Integrated Resource
16 Plan development, cost of service allocation filing, rate increase filings, loan applications
17 for the Rural Utilities Service, retail choice restructuring, renewable portfolio regulation,
18 capacity/energy/reserve/Financial Transmission Right wholesale market development
19 and settlement calculation verification, non-transmission alternative analysis (energy
20 efficiency, distributed generation, & demand response), energy/LMP congestion analysis,
21 Regional Transmission Organization development, transmission planning and cost
22 allocation, and the design, cost estimating, permitting, and construction of substations and
23 transmission lines.

24 This has involved use of power flow, production cost, cost of service, and various
25 other analyses and models to address these issues, utilizing, but not limited to, programs
26 such as ArcGIS, Excel, Enrpo/Prosym, and the United States Department of Energy

1 Interruption Cost Estimate calculator. I have provided testimony on many of these issues
2 before the Public Utility Commission (f.k.a. Public Service Board) in Vermont.

3 I left Vermont Electric Power Company and joined BAI as an Associate in March
4 2025. BAI was formed in April 1995. BAI provides consulting services in the economic,
5 technical, accounting, and financial aspects of public utility rates and in the acquisition of
6 utility and energy services through RFPs and negotiations, in both regulated and
7 unregulated markets. Our clients include large industrial and institutional customers,
8 some utilities and, on occasion, state regulatory agencies. We also prepare special
9 studies and reports, forecasts, surveys and siting studies, and present seminars on utility-
10 related issues.

11 In general, we are engaged in energy and regulatory consulting, economic analysis
12 and contract negotiation.

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